September 14–15, 2026 – PTAC Public Meeting

PTAC Recommendations for Transforming Health Care Delivery Through Value-Based Care

Expert Biographies

Session 1: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 1***
Monday, September 14, 10:40 a.m. – 12:10 p.m. EDT

- **Michael Chernew, PhD** – Professor of Health Care Policy, Department of Health Care Policy, and Director, Healthcare Markets and Regulation Lab, Harvard Medical School
- **John Whyte, MD, MPH** – Chief Executive Officer and Executive Vice President, American Medical Association (AMA)
- **R. Shawn Martin, MHCDS** – Executive Vice President and Chief Executive Officer, American Academy of Family Physicians (AAFP)
- **Jennifer Podulka, MPAff** – Senior Vice President, Federal Policy, America's Physician Groups (APG)

Session 2: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 2***
Monday, September 14, 1:10 p.m. – 2:10 p.m. EDT

- **Hoangmai (Mai) Pham, MD, MPH** – President and Chief Executive Officer, Institute for Exceptional Care (IEC)
- **Paul Krakovitz, MD, FACS** – Chief Executive Officer, Cone Health
- **Emily DuHamel Brower, MBA** – President and Chief Executive Officer, National Association of ACOs (NAACOS)

Session 3: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 3***
Monday, September 14, 2:20 p.m. – 3:20 p.m. EDT

- **Wyatt W. Decker, MD, MBA** – Executive Vice President, Chief Physician, Value-Based Care & Innovation, and Executive Director, Health Care Transformation Hub, UnitedHealth Group
- **Elizabeth Mitchell** – President and Chief Executive Officer, Purchaser Business Group on Health (PBGH)
- **Sarah Fogler, PhD** – Senior Research Director, Healthcare Transformation, Duke-Margolis Institute for Health Policy

Session 4: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 4***
Tuesday, September 15, 9:10 a.m. – 10:40 a.m. EDT

- **Marc M. Boutin, JD** – President and Chief Executive Officer, IVI
- **Reena Duseja, MD, MS** – Physician Executive, Oracle
- **Sean Cavanaugh, MPH** – Chief Policy Officer, Aledade
- **Robert M. Wachter, MD** – Professor and Chair, Department of Medicine, University of California, San Francisco

Session 1: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 1***
Monday, September 14, 10:40 a.m. – 12:10 p.m. EDT

Subject Matter Experts

Michael Chernew, PhD – Harvard Medical School

Dr. Michael Chernew is the Leonard D. Schaeffer Professor of Health Care Policy and Director of the Healthcare Markets and Regulation Lab at Harvard Medical School. His research focuses on improving the healthcare system through improvements to benefit designs, payment models, and regulation of both private and public health care markets, including the Medicare Advantage program.

Dr. Chernew is the former Chair of the Medicare Payment Advisory Commission (MedPAC) and has served on several CMS advisory panels. He is also a member of the Congressional Budget Office's Panel of Health Advisors and previous member of the Massachusetts Health Connector Board. Dr. Chernew holds a PhD in economics from Stanford University and has received multiple awards for his work in healthcare policy.

John Whyte, MD, MPH – American Medical Association

Dr. John Whyte serves as the Chief Executive Officer and Executive Vice President of the American Medical Association, the nation's largest physician organization. Prior to the AMA, Dr. Whyte served as the Chief Medical Officer at WebMD, leading initiatives that expanded strategic partnerships, created new business opportunities, and positioned WebMD at the forefront of digital health innovation. He was a pivotal force in evolving WebMD's digital platforms from content delivery engines to powerful tools connecting consumers directly to care, establishing critical new revenue models. He is a recognized leader in healthcare delivery and regulation and is consistently named as one of the Top 20 Health Influencers.

Before joining WebMD, Dr. Whyte served as Director of Professional Affairs and Stakeholder Engagement at the U.S. Food and Drug Administration's Center for Drug Evaluation and Research. There, he spearheaded groundbreaking initiatives to modernize clinical trial design, expand diversity in research, and advance the regulatory use of real-world evidence — efforts that continue to impact patient-centered drug development today. Earlier, as Chief Medical Expert and Vice President of Health and Medical Education at Discovery Channel, Dr. Whyte launched educational programming that captured both medical and mainstream audiences, successfully aligning mission-driven health education with corporate funding strategies and building new multimedia brand identities.

At the Centers for Medicare & Medicaid Services (CMS), Dr. Whyte played a pivotal role in formalizing Medicare's national coverage decision process, directly shaping payment policies and advancing innovative models to improve healthcare outcomes. His experience at CMS demonstrates a deep understanding of health policy, reimbursement strategies, and the critical intersection of clinical innovation and payment models. A board-certified internist, Dr. Whyte completed his MD at Hahnemann University School of Medicine, his residency at Duke University Medical Center and earned his MPH in Health Policy and Management at Harvard University. He previously served as a health services research fellow at Stanford University. An accomplished author, he has written extensively for professional and consumer audiences, including five best-selling books.

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Subject Matter Experts

R. Shawn Martin, MHCDS – American Academy of Family Physicians

Mr. Shawn Martin serves as Executive Vice President and Chief Executive Officer for the American Academy of Family Physicians, the nation's largest primary care organization and one of the most influential physician associations in the United States. In this role, he provides strategic leadership to the AAFP and advances its mission to improve the health of patients, families and communities by championing family medicine and strengthening primary care. A nationally recognized health care leader, Mr. Martin is known for his work at the intersection of health policy, physician workforce development, primary care transformation and payment reform. Throughout his career, he has been a leading advocate for policies and innovations that improve access to comprehensive, high-quality primary care and support the sustainability of independent physician practices.

Prior to his current role, Mr. Martin served as AAFP's Senior Vice President of Advocacy, Practice Advancement and Policy, where he led the Academy's federal advocacy efforts and policy strategy. Earlier in his career, he served as Director of Government Relations and Health Policy for the American Osteopathic Association (AOA). Mr. Martin also has served in leadership roles for several coalitions and partnerships during his career and was recognized by *The Hill* as one of the top 10 health care lobbyists in Washington, DC. Mr. Martin was named 100 Most Influential People in Healthcare by Modern Healthcare in 2022, 2023, 2024 and 2025 in recognition of his leadership in advancing primary care, shaping health policy and elevating the role of family medicine in the national health care conversation. A native of Oklahoma, Mr. Martin earned his undergraduate degree from Phillips University and his graduate degree from Dartmouth College.

Jennifer Podulka, MPAff – America's Physician Groups

Ms. Jennifer Podulka serves as the Senior Vice President of Federal Policy for America's Physician Groups (APG), a national association of more than 300 medical groups and independent practice associations that deliver patient-centered, high-quality care to nearly 90 million patients. Ms. Podulka leads APG's relationships with the Centers for Medicare & Medicaid Services, the Innovation Center (CMMI), other federal agencies, and the White House.

Prior to joining APG, Ms. Podulka advised Congress on payment and policy options as a staff member for *MedPAC* and the *Government Accountability Office*. She has published numerous studies and presented to national audiences on topics including physician payment policy, CMMI models, Medicare Advantage, value-based care, prescription drugs, Programs of All-Inclusive Care for the Elderly (PACE), special needs plans, encounter data, COVID-19, and the federal budget and broader health care system. Ms. Podulka previously held positions with the *National Quality Forum*, *Truven Health Analytics*, and *Acumen, LLC*. She has most recently been a principal with *Health Management Associates (HMA)* where she analyzed CMS programs and demonstrations and recommended policy changes on behalf of HMA's clients. Ms. Podulka earned her BA in government and MPAff in Public Affairs from the University of Texas, Austin.

Session 2: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 2***
Monday, September 14, 1:10 p.m. – 2:10 p.m. EDT

Subject Matter Experts

Hoangmai (Mai) Pham, MD, MPH – Institute for Exceptional Care

Dr. Hoangmai (Mai) Pham is President and Chief Executive Officer of the Institute for Exceptional Care (IEC). She co-founded the organization in 2020 with the goal of advancing equitable healthcare outcomes for people with Intellectual and Developmental Disabilities (IDD). Dr. Pham is a nationally recognized healthcare policy leader who served as Vice President of provider alignment solutions at Anthem, Inc., where she was responsible for value-based care initiatives. Dr. Pham previously served as Chief Innovation Officer at the Center for Medicare and Medicaid Innovation, where she was a founding official and the architect of Medicare's foundational programs on accountable care organizations and primary care. She has published extensively in medical literature on healthcare payment policy and its intersection with health disparities, care coordination, quality performance, provider behavior, and market trends. Dr. Pham serves as a Director on Boards of Atlantic Health Systems and the Coalition to Transform Advanced Care, and the Board of Advisors for StationMD and The Parity Center at University of Pennsylvania. She holds an AB from Harvard University, an MD from Temple University, and an MPH from Johns Hopkins University, where she was also a Robert Wood Johnson Clinical Scholar.

Paul Krakovitz, MD, FACS – Cone Health

Dr. Paul Krakovitz is the Chief Executive Officer for Cone Health. He is responsible for providing executive leadership to the system and bringing the mission and values of Cone Health to life by providing exceptional, convenient and affordable care when and where it's needed. Dr. Krakovitz has more than two decades of experience leading nationally recognized health systems. He served as the Desert Region President, Senior Vice President for Intermountain Health, a fully functioning value-based care organization. As the first president of the region, Dr. Krakovitz transformed it from a $1.2 billion medical group with 60 care sites in Nevada to a $2.6 billion integrated region spanning three states (Arizona, Nevada and Utah). The expanded region included three hospitals, 130 care sites, 1,000 employed physicians and advanced practice providers, 8,500 caregivers, ambulatory surgical centers and five urgent cares, as well as hospice care and home care services. Prior to the President role, Dr. Krakovitz was the Chief Medical Officer and Vice President of Specialty-Based Care at Intermountain. There, he provided leadership and operational guidance for more than 5,000 hospital-privileged physicians and advanced practice providers, as well as a medical group with more than 2,500 employed physicians. He also spent more than a decade at the Cleveland Clinic, working as Vice Chairman of Surgical Operations, Hospital Operations and Chief of Pediatric Otolaryngology, Otolaryngology/Head & Neck Surgery. Before joining Cone Health in March 2026, Dr. Krakovitz served as an Executive-in-Residence at Cressey & Company, an investment firm with a mission to innovate and improve America's health care system. He was an integral part of the team in helping with strategy and improving clinical excellence. Dr. Krakovitz is a pediatric otolaryngology physician, focusing on ear, nose and throat disorders in children. He has been recognized by numerous publications as one of the top physicians nationally. Dr. Krakovitz earned both his medical degree and his bachelor's degree in biology (with distinction) from Indiana University.

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Subject Matter Experts

Emily DuHamel Brower, MBA – National Association of ACOs

Ms. Emily DuHamel Brower is President and CEO of the National Association of ACOs (NAACOS), the leading organization representing value-based care entities nationwide. Before joining NAACOS in 2025, she served as Senior Vice President of Clinical Integration and Physician Services at Trinity Health, Vice President of Population Health at Atrius Health, and held multiple leadership roles at Urban Medical, a Massachusetts nonprofit serving medically complex and chronically ill populations. A recognized leader in accountable care and health care transformation, Ms. Brower is a sought-after expert on value-based care and has been named by *Modern Healthcare* as one of the industry's most influential leaders. She earned a BA from Smith College and an MBA from the Stern School of Business at New York University.

Session 3: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 3***
(Monday, September 14, 2:20 p.m. – 3:20 p.m. EDT)

Subject Matter Experts

Wyatt W. Decker, MD, MBA – UnitedHealth Group

Dr. Wyatt Decker is UnitedHealth Group's Executive Vice President and Chief Physician for Value-Based Care and Innovation. In this role, he serves as the company's lead ambassador working across the enterprise and externally with key stakeholders to further enable and advance accountable models of care. Dr. Decker also serves as the Executive Director of the Health Care Transformation Hub. He previously served as Chief Executive Officer of Optum Health, UnitedHealth Group's national integrated care delivery platform. During his nearly five-year tenure, Dr. Decker played a vital role in building out and accelerating Optum Health's value-based care delivery capabilities and helping over 90,000 affiliated and employed physicians achieve lower costs and deliver better outcomes for more than 100 million people – including the nearly 5 million people Optum now serves in fully accountable, value-based arrangements. Under his leadership, Optum Health established national platforms for care delivery, home and community care, behavioral care, benefits chronic disease management solutions, and the Center for Advanced Clinical Solutions, applying cutting-edge technologies to solve some of health care's toughest problems. Prior to joining Optum, Dr. Decker served as CEO of Mayo Clinic in Arizona. In that role, he established Mayo Clinic in Arizona as the safest hospital in the United States, launched a state-of-the-art cancer center, the second campus of Mayo Clinic Alix School of Medicine, and was acknowledged by U.S. News & World Report among the nation's top 20 hospitals. At Mayo Clinic, Dr. Decker pioneered the use of digital technologies, including telemedicine and artificial intelligence, to deliver health care expertise to affiliated care providers nationwide, and led the digital strategy around engaging and empowering patients. Dr. Decker also served as the Founding Chair and Professor of Emergency Medicine at the Mayo Clinic College of Medicine, where he established and directed the emergency medicine residency training program. Dr. Decker holds an MD from Mayo Clinic Alix School of Medicine, an MBA from Kellogg School of Management, Northwestern University, and a Bachelor of Science from the University of California, Santa Cruz. He has published numerous scientific articles and has been recognized by Modern Healthcare as one of the nation's top 100 health care leaders.

Session 3: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 3***
(Monday, September 14, 2:20 p.m. – 3:20 p.m. EDT)

Subject Matter Experts

Elizabeth Mitchell – Purchaser Business Group on Health

As President and CEO, **Ms. Elizabeth Mitchell** advances PBGH's strategic focus areas of advanced primary care, functional markets and purchasing value. She leads PBGH in mobilizing health care purchasers, elevating the role and impact of primary care, and creating functional health care markets to support high-quality, affordable care, achieving measurable impacts on outcomes and affordability.

At PBGH, Ms. Mitchell leverages her extensive experience working with health care purchasers, providers, policymakers, and payers to improve health care quality and reduce costs. She previously served as Senior Vice President for Healthcare and Community Health Transformation at Blue Shield of California, during which time she designed Blue Shield's strategy for transforming practice, payment, and community health. Ms. Mitchell also served as President and CEO of the Network for Regional Healthcare Improvement (NRHI), a network of regional quality-improvement and measurement organizations, and as CEO of Maine's business coalition on health (the Maine Health Management Coalition), worked within an integrated delivery system (MaineHealth), and was elected to the Maine State Legislature, serving as a State Representative.

Ms. Mitchell served as Vice Chairperson of the U.S. Department of Health and Human Services Physician-Focused Payment Model Technical Advisory Committee, Board and Executive Committee Member of the National Quality Forum (NQF), Member of the National Academy of Medicine's "Vital Signs" Study Committee on core metrics, and a Guiding Committee Member for the Health Care Payment Learning & Action Network. Ms. Mitchell holds a degree in religion from Reed College and studied social policy at the London School of Economics.

Sarah Fogler, PhD – Duke-Margolis Institute for Health Policy

Dr. Sarah Fogler is Senior Research Director for Health Care Transformation at Duke-Margolis. She has more than two decades of senior leadership experience at the intersection of health policy, delivery system reform, payment reform, and accountable care.

Dr. Fogler has served in the Senior Executive Service at the Centers for Medicare & Medicaid Services' Center for Medicare & Medicaid Innovation, where she has led the design, implementation, and evaluation of large-scale Medicare and Medicaid payment and service delivery models spanning primary, specialty, and digitally enabled care to improve population health. Dr. Fogler plays a critical role in advancing Duke-Margolis's broad efforts on health care transformation and also supports cross-Institute research synergies to improve health and health care for all.

Session 4: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 4***
(Tuesday, September 15, 9:10 a.m. – 10:40 a.m. EDT)

Subject Matter Experts

Marc M. Boutin, JD – IVI

Mr. Marc Boutin is President & CEO of IVI, the leading multi-stakeholder nonprofit driving the transformation of U.S. healthcare toward a system that defines and rewards value through a patient- and family-centered lens. He also currently serves as Senior Advisor to Gilde Healthcare.

A recognized leader in patient engagement, healthcare advocacy, and organizational transformation, Mr. Boutin previously served as Global Head of Patient Engagement at Novartis and as CEO of the National Health Council, where he transformed the organization into a national leader in patient-centered health policy.

Reena Duseja, MD, MS – Oracle

Dr. Reena Duseja is a Physician Executive at Oracle Health and Life Sciences, where she advises on business and clinical strategies and leads physician customer engagement. As a senior clinical executive, she brings expertise in health care and policy, including the potential of intelligent health care technology to transform health care delivery across sectors including providers, payers, and life sciences.

Prior to joining Oracle Health, Dr. Duseja served in senior leadership roles in the government, including at the Centers for Medicare and Medicaid Services, as Acting Group Director and Chief Medical Officer of the Quality Measurement and Value-Based Incentives Group, with responsibility for eighteen value-based quality and reporting programs across the care continuum. She also was a senior executive at the Department of Veterans Affairs, in the Office of the Associate Deputy Under Secretary for Health for Quality and Patient Safety, leading strategic quality and safety initiatives across the VA health care system. At the Office of Management and Budget, Dr. Duseja led interagency initiatives as a White House Leadership Fellow.

Dr. Duseja also held appointments in academia, as an Associate Professor of Emergency Medicine at the University of California, San Francisco, where she practiced and taught at Zuckerberg San Francisco General Hospital and was funded by the National Institutes of Health to improve patient care coordination and value, as well as at the University of Pennsylvania and George Washington University Medical Center. She is a graduate of Washington University in St. Louis, George Washington University Medical School, Wharton School of Health Care Management and Economics, and an alum of the Robert Wood Johnson Clinical Scholars Program.

Session 4: ***Expert Input on PTAC's Recommendations on Value-Based Care: Part 4***
(Tuesday, September 15, 9:10 a.m. – 10:40 a.m. EDT)

Subject Matter Experts

Sean Cavanaugh, MPH – Aledade

Mr. Sean Cavanaugh is the Chief Policy Officer at Aledade, the largest independent primary care network in the country, focused exclusively on value-based care. He previously served as the Deputy Administrator and Director of the Center for Medicare at CMS and Deputy Director at the Center for Medicare and Medicaid Innovation.

Prior to that, Mr. Cavanaugh was Director of Health Care Finance at the United Hospital Fund. He has also served in senior positions at Lutheran Healthcare, the New York City Mayor's Office of Health Insurance Access, and the Maryland Health Services Cost Review Commission. Mr. Cavanaugh began his career on Capitol Hill working for a member of the Ways and Means Subcommittee on Health. He attended the University of Pennsylvania and the Johns Hopkins School of Hygiene and Public Health.

Robert M. Wachter, MD – University of California, San Francisco

Dr. Robert Wachter is Professor and Chair of the Department of Medicine at the University of California, San Francisco (UCSF). Author of 300 articles and 6 books, he coined the term "hospitalist" in 1996 and is often considered the "father" of the hospitalist field, the fastest-growing medical specialty in U.S. history. Dr. Wachter is a past President of the Society of Hospital Medicine, past Chair of the American Board of Internal Medicine, a Master of the American College of Physicians, and an elected member of the National Academy of Medicine.

In 2004, Dr. Wachter received the John M. Eisenberg Award, the nation's top honor in patient safety. *Modern Healthcare* magazine has ranked him among the 50 most influential physician-executives in the U.S. more than a dozen times; he was #1 on the list in 2015. His 2015 book, *The Digital Doctor: Hope, Hype and Harm at the Dawn of Medicine's Computer Age*, was a *New York Times* bestseller. His new book, *A Giant Leap: How AI is Transforming Healthcare and What That Means for Our Future*, was an instant Amazon and *USA Today* national bestseller.