

# September 16, 2024 – PTAC Public Meeting

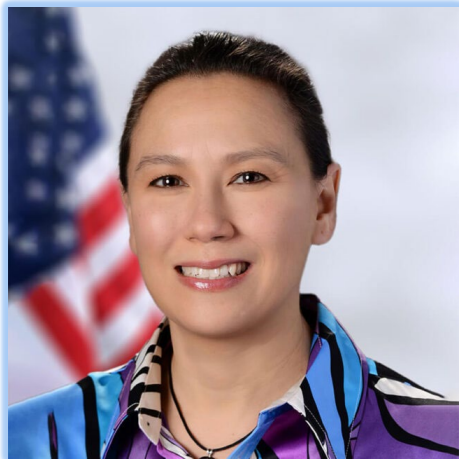
## CMS/CMMI Panel Discussion Biographies

### CMS/CMMI Discussion Panelists

- [Liz Fowler, JD, PhD](#) – Deputy Administrator and Director, Center for Medicare and Medicaid Innovation (CMMI), Centers for Medicare & Medicaid Services (CMS)
- [Purva Rawal, PhD](#) – Chief Strategy Officer, CMS/CMMI
- [Sarah Fogler, PhD, MA](#) – Director, Patient Care Models Group (PCMG), CMS/CMMI
- [Pauline J. Lapin, MHS](#) – Director, Seamless Care Models Group (SCMG), CMS/CMMI
- [Kate Davidson, LCSW](#) – Director, Learning and Diffusion Group (LDG), CMS/CMMI

### Biographies

#### Liz Fowler, JD, PhD – CMS/CMMI



Dr. Elizabeth (Liz) Fowler is Deputy Administrator and Director of the Center for Medicare and Medicaid Innovation at CMS. Dr. Fowler previously served as Executive Vice President of programs at The Commonwealth Fund and Vice President for Global Health Policy at Johnson & Johnson. Before that, she was special assistant to President Obama on health care and economic policy at the National Economic Council.

From 2008 to 2010, she was Chief Health Counsel at the Senate Finance Committee, where she played a critical role developing the Senate version of the Affordable Care Act. She also played a key role drafting the 2003 Medicare Prescription Drug, Improvement and Modernization Act (MMA). Dr. Fowler has over 25 years of experience in health policy and health services research. She

earned a bachelor's degree from the University of Pennsylvania, a PhD from the Johns Hopkins Bloomberg School of Public Health, and a law degree (JD) from the University of Minnesota. She is admitted to the bar in Maryland, the District of Columbia, and the U.S. Supreme Court. Dr. Fowler is a Fellow of the inaugural class of the Aspen Health Innovators Fellowship and was elected to the National Academy of Medicine in 2022.

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##### Purva Rawal, PhD – CMS/CMMI

Dr. Purva Rawal is the Chief Strategy Officer at the CMS Innovation Center at CMS. As part of the Senior Leadership team, she provides guidance and leadership on the execution of the Innovation Center’s strategy. Previously, she was a Principal at CapView Strategies where she developed evidence-based public policy and business strategies for providers, health systems, life sciences companies, and coalitions; and conducted policy research on health system transformation and sustainability issues. Dr. Rawal is also an Adjunct Assistant Professor at Georgetown University. In 2016, she published a book, *The Affordable Care Act: Examining the Facts*.



Previously, Dr. Rawal served as professional staff on the Senate Budget Committee during the passage of the Affordable Care Act, and as the health and social policy advisor to Sen. Joseph Lieberman (I-CT). She was also a Director in the Health Insurance and Reform Practice at Avalere Health. She began her health policy career as a Christine Mirzayan Science and Technology Fellow at the National Academy of Sciences and as a Congressional Fellow for the Society for Research on Child Development and the American Association for the Advancement of Science. Dr. Rawal received her BA and PhD from Northwestern University.

##### Sarah Fogler, PhD, MA – CMS/CMMI



Dr. Sarah Fogler joined the CMS Innovation Center in February 2021. She is currently the Director of the Patient Care Models Group (PCMG) where she leads the design and implementation of physician and hospital-based alternative payment models. Specifically, Dr. Fogler oversees the Primary Care First and Making Care Primary Models; the Enhancing Oncology model and Guiding an Improved Dementia Care Experience condition-based Models; and multiple episode-based payment models including the Bundled Payments for Care Initiative – Advanced Model, Comprehensive Care for Joint Replacement Model, and the newly-proposed mandatory Transforming Episode Accountability Model.

Prior to joining CMMI, Dr. Fogler served as the Senior Director of Population Health and Community Benefit at Greater Baltimore Medical Center in Baltimore, Maryland. She also previously held various leadership positions in the CMS Center for Medicare, supporting the policy development and implementation of the Medicare Shared Savings Program. In addition to Medicare fee-for-service payment policy, Dr. Fogler also has spent time working on Medicaid long-term care supports and services—namely supporting the Money-Follows-the-Person Grant program and the regulatory development of the Medicaid health homes. Dr. Fogler has an MA from Boston University and a PhD from the University of Maryland, Baltimore County.

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##### Pauline Lapin, MHS – CMS/CMMI

Ms. Pauline Lapin is the Director for the Seamless Care Models Group (SCMG) in the Center for Medicare and Medicaid Innovation at the Centers for Medicare & Medicaid Services (CMS). Ms. Lapin oversees innovative payment and delivery models related to accountable care organizations, kidney disease, Medicare Advantage and drugs. She has been in federal service for over 30 years and holds a Master of Health Science degree from the Bloomberg School of Public Health.



##### Kate Davidson, LCSW – CMS/CMMI



Ms. Kate Davidson is the Director of the Learning and Diffusion Group (LDG) at the Center for Medicare and Medicaid Innovation, within the Centers for Medicare & Medicaid Services (CMS). In this role, Ms. Davidson leads the Innovation Center’s team focused on accelerating healthcare system transformation and person-centeredness by leveraging improvement science within and across models. She also executes on the Innovation Center’s strategy for multi-payer alignment through the Healthcare Payment Learning and Action Network (HCP-LAN).

Prior to joining CMS, Ms. Davidson led Policy and Practice Improvement efforts at the National Council for Mental Wellbeing, where she managed payment reform, quality improvement and workforce development initiatives in mental health and addiction prevention, treatment, and recovery organizations and provided training and technical assistance to healthcare and human services organizations, counties and states. Ms. Davidson began her career researching, testing and scaling interventions in healthcare and community-based settings. In this capacity she has provided clinical and administrative leadership in a broad range of settings testing innovative payment and care delivery models. Ms. Davidson has an MSW from Fordham University and a BA from Loyola University in Maryland.