

Appendix J

Matrix of Programs that Support HHS Strategic Objectives

The cross-reference chart that follows relates the Department of Health and Human Services (HHS) Strategic Objectives to key HHS programs. Each ♦ in the grid indicates that the program activity supports, or is related to, the respective strategic objective(s).

The Matrix of Programs that Support HHS Strategic Program Objectives highlights those Agencies of the Department whose work addresses the HHS Strategic Plan objectives explicitly and most directly. Some HHS Agencies, including the Office of Inspector General and the Office for Civil Rights, by virtue of their department-wide or broad health and human services missions, essentially support all or most of the HHS Strategic Plan objectives in some way.

Goal 8 (achieve excellence in management practices) by definition is supported by all agency programs. Thus, Goal 8 is not listed in this appendix.

In this appendix, the agencies are listed in the following order:

CDC
Department Management
FDA
IHS
NIH
AHRQ
SAMHSA
AoA
CMS
ACF
HRSA

Agencies of the Department of Health and Human Services →	Centers for Disease Control and Prevention (CDC)																
Matrix of Programs that Support The HHS Strategic Plan Program Objectives	Preventive Hlth Block Grants	Crime Act-Violence Prev Actvts	Eliminating Hlth Disparities	HIV/AIDS	Sexually Trans Diseases	Tuberculosis	Immunization	Chronic & Environ Dis. Prev	Breast & Cervical Cancer Prev	Prevention Centers	Infectious Disease	Prevention Research	Lead Poisoning Prevention	Injury Control	Occupational Safety & Health	Epidemic Services	Health Statistics
Goal 1: Reduce the major threats to the health and well-being of Americans (FY 2004 discretionary budget: \$6,480,000)																	
1.1 Reduce behavioral and other factors that contribute to the development of chronic diseases	◆		◆	◆	◆	◆		◆		◆			◆			◆	◆
1.2 Reduce the incidence of sexually transmitted diseases and unintended pregnancies	◆		◆	◆	◆	◆		◆								◆	◆
1.3 Increase immunization rates among adults and children	◆		◆				◆										◆
1.4 Reduce substance abuse																	
1.5 Reduce tobacco use, especially among youth	◆							◆								◆	◆
1.6 Reduce the incidence and consequences of injuries and violence	◆	◆	◆											◆	◆	◆	◆
Goal 2: Enhance the ability of the Nation's health care system to effectively respond to bio-terrorism and other public health challenges (FY 2004 discretionary budget: \$3,160,000)																	
2.1 Build the capacity of the health care system to respond to public health threats in a more timely and effective manner, especially bio-terrorism threats	◆			◆	◆	◆	◆		◆	◆	◆			◆	◆	◆	◆
2.2 Improve the safety of food, drugs, biological products, and medical devices							◆		◆		◆				◆		◆
Goal 3: Increase the percentage of the Nation's children and adults who have access to regular health care services, and expand consumer choices (FY 2004 discretionary budget: \$9,481,000)																	
3.1 Encourage the development of new, affordable health insurance options																	◆
3.2 Strengthen and expand the health care safety net																	◆
3.3 Strengthen and improve Medicare																	
3.4 Eliminate racial and ethnic health disparities	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆		◆		◆		◆	◆
3.5 Expand access to health care services for targeted populations with special health care needs	◆		◆	◆	◆	◆	◆	◆	◆						◆	◆	◆
3.6 Increase access to health services for American Indians and Alaska Natives (AI/AN)	◆		◆	◆	◆	◆	◆	◆						◆			
Goal 4: Enhance the capacity and productivity of the Nation's health science research enterprise (FY 2004 discretionary budget: \$28,619,000)																	
4.1 Advance the understanding of basic biomedical and behavioral science and how to prevent, diagnose, and treat disease and disability				◆	◆	◆	◆	◆	◆		◆	◆		◆	◆	◆	◆
4.2 Accelerate private sector development of new drugs, biologic therapies, and medical technology												◆					
4.3 Strengthen and diversify the pool of qualified health and behavioral science researchers		◆	◆	◆	◆	◆	◆	◆	◆	◆					◆		
4.4 Improve the coordination, communication, and application of health research results		◆		◆	◆	◆	◆	◆	◆	◆	◆		◆	◆	◆	◆	◆
4.5 Strengthen the mechanisms for ensuring the protection of human subjects and the integrity of the research process		◆					◆								◆	◆	◆

Agencies of the Department of Health and Human Services →	Centers for Disease Control and Prevention (CDC)																
Matrix of Programs that Support The HHS Strategic Plan Program Objectives	Preventive Hlth Block Grants	Crime Act-Violence Prev Actvts	Eliminating Hlth Disparities	HIV/AIDS	Sexually Trans Diseases	Tuberculosis	Immunization	Chronic & Environ Dis. Prev	Breast & Cervical Cancer Prev	Prevention Centers	Infectious Disease	Prevention Research	Lead Poisoning Prevention	Injury Control	Occupational Safety & Health	Epidemic Services	Health Statistics
Goal 5: Improve the quality of health care services (FY 2004 discretionary budget: \$682,000 ~ since this is discretionary, Medicare/Medicaid entitlements are excluded from this total)																	
5.1 Reduce medical errors								◆	◆		◆						
5.2 Increase the appropriate use of effective health care services by medical providers	◆		◆	◆	◆	◆	◆	◆	◆		◆		◆		◆	◆	◆
5.3 Increase consumer and patient use of health care quality information		◆	◆	◆	◆	◆	◆				◆			◆	◆	◆	◆
5.4 Improve consumer and patient protections		◆	◆	◆	◆	◆											
5.5 Accelerate the development and use of an electronic health information infrastructure	◆						◆		◆							◆	◆
Goal 6: Improve the economic and social well-being of individuals, families, and communities, especially those most in need (FY 2004 discretionary budget: \$4,769,000)																	
6.1 Increase the proportion of low-income individuals and families including those receiving welfare who improve their economic condition																	
6.2 Increase the proportion of older Americans who stay active and healthy	◆	◆						◆		◆				◆		◆	◆
6.3 Increase the independence and quality of life of persons with disabilities, including those with long-term care needs	◆			◆	◆	◆	◆	◆						◆		◆	◆
6.4 Improve the economic and social development of distressed communities																	
6.5 Expand community and faith-based partnerships	◆		◆				◆	◆									
Goal 7: Improve the stability and healthy development of our Nation's children and youth (FY 2004 discretionary budget: \$10,274,000)																	
7.1 Promote family formation and healthy marriages																	
7.2 Improve the development and learning readiness of preschool children	◆						◆	◆					◆			◆	◆
7.3 Increase the involvement and financial support of non-custodial parents in the lives of their children																	
7.4 Increase the percentage of children and youth living in a permanent, safe environment		◆					◆	◆					◆	◆		◆	◆

Note: The management goal (Goal 8) is not included in these program charts since all programs have a relationship to the management goal and its objectives. The FY 2004 discretionary budget for Goal 8 is \$2,449,000).

Agencies of the Department of Health and Human Services →	Departmental Management								Food and Drug Administration (FDA)						Indian Health Service (IHS)		National Institutes of Health (NIH)			Agency for Healthcare Research and Quality
Matrix of Programs that Support the HHS Strategic Plan Program Objectives	Adolescent Family Life	Physical Fitness & Sports	Minority Health	Office of Women's Health	OPHEP	PHSSEF	Office of Inspector General	Office for Civil Rights	Foods	Drugs	Med Devices & Radiol. Health	Natl Ctr for Toxicolog Resrch	Biologics	Animal Drugs & Feeds	Health Services	Health Facilities	Research	Res. Trng & Career Develop.	Research Facilities	TOTAL AHRQ (no sub-categories)
Goal 1: Reduce the major threats to the health and well-being of Americans																				
1.1 Reduce behavioral and other factors that contribute to the development of chronic diseases		◆							◆						◆		◆		◆	◆
1.2 Reduce the incidence of sexually transmitted diseases and unintended pregnancies	◆														◆		◆		◆	
1.3 Increase immunization rates among adults and children										◆			◆		◆		◆		◆	
1.4 Reduce substance abuse															◆		◆		◆	
1.5 Reduce tobacco use, especially among youth															◆		◆		◆	
1.6 Reduce the incidence and consequences of injuries and violence															◆	◆	◆		◆	◆
Goal 2: Enhance the ability of the Nation's health care system to effectively respond to bio-terrorism and other public health challenges																				
2.1 Build the capacity of the health care system to respond to public health threats in a more timely and effective manner, especially bio-terrorism threats					◆	◆			◆	◆	◆	◆	◆				◆			◆
2.2 Improve the safety of food, drugs, biological products, and medical devices									◆	◆	◆	◆	◆	◆		◆	◆			◆
Goal 3: Increase the percentage of the Nation's children and adults who have access to regular health care services, and expand consumer choices																				
3.1 Encourage the development of new, affordable health insurance options								◆												◆
3.2 Strengthen and expand the health care safety net															◆	◆				◆
3.3 Strengthen and improve Medicare							◆	◆							◆					◆
3.4 Eliminate racial and ethnic health disparities			◆	◆				◆							◆	◆	◆			◆
3.5 Expand access to health care services for targeted populations with special health care needs			◆					◆	◆			◆								◆
3.6 Increase access to health services for American Indians and Alaska Natives (AI/AN)			◆					◆							◆	◆				◆
Goal 4: Enhance the capacity and productivity of the Nation's health science research enterprise																				
4.1 Advance the understanding of basic biomedical and behavioral science and how to prevent, diagnose, and treat disease and disability										◆	◆	◆	◆	◆	◆		◆	◆	◆	◆
4.2 Accelerate private sector development of new drugs, biologic therapies, and medical technology										◆	◆	◆	◆	◆			◆			◆
4.3 Strengthen and diversify the pool of qualified health and behavioral science researchers																	◆	◆		◆
4.4 Improve the coordination, communication, and application of health research results										◆	◆	◆	◆	◆			◆	◆		◆
4.5 Strengthen the mechanisms for ensuring the protection of human subjects and the integrity of the research process										◆	◆		◆				◆	◆		◆

Agencies of the Department of Health and Human Services →	Departmental Management								Food and Drug Administration (FDA)						Indian Health Service (IHS)		National Institutes of Health (NIH)			Agency for Healthcare Research and Quality
Matrix of Programs that Support the HHS Strategic Plan Program Objectives	Adolescent Family Life	Physical Fitness & Sports	Minority Health	Office of Women's Health	OPHEP	PHSSEF	Office of Inspector General	Office for Civil Rights	Foods	Drugs	Med Devices & Radiol. Health	Natl Ctr for Toxicolog Resrch	Biologics	Animal Drugs & Feeds	Health Services	Health Facilities	Research	Res. Trng & Career Develop.	Research Facilities	TOTAL AHRQ (no sub-categories)
Goal 5: Improve the quality of health care services																				
5.1 Reduce medical errors									◆	◆	◆			◆		◆	◆	◆	◆	◆
5.2 Increase the appropriate use of effective health care services by medical providers								◆							◆		◆			◆
5.3 Increase consumer and patient use of health care quality information								◆		◆	◆			◆		◆				◆
5.4 Improve consumer and patient protections								◆												
5.5 Accelerate the development and use of an electronic health information infrastructure								◆							◆	◆	◆			◆
Goal 6: Improve the economic and social well-being of individuals, families, and communities, especially those most in need																				
6.1 Increase the proportion of low-income individuals and families including those receiving welfare who improve their economic condition								◆												
6.2 Increase the proportion of older Americans who stay active and healthy															◆		◆			◆
6.3 Increase the independence and quality of life of persons with disabilities, including those with long-term care needs								◆									◆			◆
6.4 Improve the economic and social development of distressed communities															◆					
6.5 Expand community and faith-based partnerships																	◆			
Goal 7: Improve the stability and healthy development of our Nation's children and youth																				
7.1 Promote family formation and healthy marriages															◆		◆			
7.2 Improve the development and learning readiness of preschool children	◆		◆														◆			
7.3 Increase the involvement and financial support of non-custodial parents in the lives of their children							◆													
7.4 Increase the percentage of children and youth living in a permanent, safe environment								◆							◆					

Agencies of the Department of Health and Human Services →	Substance Abuse and Mental Health Services Administration (SAMHSA)						Administration on Aging (AoA)							Centers for Medicare & Medicaid Services																									
	Best Practices	Targeted Capacity Expansion	Children's Mental Hlth Svcs	Mental Hlth Perf. Partnership	PATH Homeless Grants	Protection & Advocacy	Subs Abuse Perf Partnership	Supportive Services & Centers	Congregate Meals	Home-Delivered Meals	Grants to Indian Tribes	Preventive Health Services	Research, Training, & Discretionary Projects	Protection of Vulnerable Older Americans	Alzheimer's Prog.	Medicaid	Vaccines for Children	Medical Assistance State & Local Program Admin	State Children's Hth Ins Prgm (SCHIP)	Supp Medical Insurance	Hospital Insurance	R&D & Evaluation	Medicare Operations	Medicare State Survey & Certification	Medicare+Choice (user fee)	Clin Lab Improve.	Amendments	Quality Improvement Organizations	Health Care Fraud & Abuse Control (CMSC)	Federal Administration									
Goal 1: Reduce the major threats to the health and well-being of Americans																																							
1.1 Reduce behavioral and other factors that contribute to the development of chronic diseases	◆	◆				◆		◆	◆	◆																													
1.2 Reduce the incidence of sexually transmitted diseases and unintended pregnancies		◆				◆																																	
1.3 Increase immunization rates among adults and children															◆	◆	◆	◆	◆									◆						◆					
1.4 Reduce substance abuse	◆	◆				◆																																	
1.5 Reduce tobacco use, especially among youth						◆															◆															◆			
1.6 Reduce the incidence and consequences of injuries and violence																																							
Goal 2: Enhance the ability of the Nation's health care system to effectively respond to bio-terrorism and other public health challenges																																							
2.1 Build the capacity of the health care system to respond to public health threats in a more timely and effective manner, especially bio-terrorism threats	◆	◆																																					
2.2 Improve the safety of food, drugs, biological products, and medical devices																																							
Goal 3: Increase the percentage of the Nation's children and adults who have access to regular health care services, and expand consumer choices																																							
3.1 Encourage the development of new, affordable health insurance options															◆		◆	◆				◆														◆			
3.2 Strengthen and expand the health care safety net															◆		◆	◆				◆															◆		
3.3 Strengthen and improve Medicare																	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆											◆		
3.4 Eliminate racial and ethnic health disparities															◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆											◆		
3.5 Expand access to health care services for targeted populations with special health care needs	◆	◆	◆	◆	◆	◆	◆				◆				◆		◆	◆	◆	◆	◆	◆	◆	◆	◆	◆											◆		
3.6 Increase access to health services for American Indians and Alaska Natives (AI/AN)															◆	◆	◆	◆	◆	◆	◆																◆		
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4.4 Improve the coordination, communication, and application of health research results	◆	◆	◆	◆		◆																																◆	◆
4.5 Strengthen the mechanisms for ensuring the protection of human subjects and the integrity of the research process																																							

Agencies of the Department of Health and Human Services →	Administration for Children and Families (ACF)																													
<p style="text-align: center;">Matrix of Programs that Support the HHS Strategic Plan Program Objectives</p>	Child Support Enforcement	Temporary Assn to Needy Families (TANF)	Child Care Entitlement	Low Income Home Energy Assistance	Office of Refugee Resettlement	Child Care Developm. Block Grants	Social Services Block Grant	Head Start	Community Services Block Grant	Community Programs	Runaway & Homeless Youth	Runaway Youth- Trans Living	Child Abuse Program	Child Welfare Services	Child Welfare Training	Adoption Incentives	Adoption Opportunities	Abandoned Infants Asst	Section 1110 Social Svcs Rsrch & Demo.	Family Violence/Battered Women's Shelters	Education & Prevention Grants (Crime Act)	Domestic Violence Hotline (Crime Act)	Developmental Disabilities	Administration for Native Americans	Foster Care	Independent Living	Promoting Safe & Stable Families	Adoption Assistance	Individual Dev. Accounts	
	Goal 1: Reduce the major threats to the health and well-being of Americans																													
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6.3 Increase the independence and quality of life of persons with disabilities, including those with long-term care needs																						◆								
6.4 Improve the economic and social development of distressed communities				◆					◆	◆															◆					◆
6.5 Expand community and faith-based partnerships		◆							◆	◆																				
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7.2 Improve the development and learning readiness of preschool children			◆			◆		◆																				◆		
7.3 Increase the involvement and financial support of non-custodial parents in the lives of their children	◆		◆																											
7.4 Increase the percentage of children and youth living in a permanent, safe environment											◆	◆	◆	◆	◆	◆	◆								◆	◆	◆	◆		

